

INTEGRATED CARE FUND - UPDATE

Aim

- 1.1 The attached reports update the Board on the use of the Integrated Care Fund (ICF) to date. They provide the background to the work planned to develop and manage a strategic financial plan for the use of the Integrated Care Fund (ICF) and improved coherent governance arrangements.

Background

- 2.1 The suite of papers provided (Appendices 1- 3) give an update on the progress of the Integrated Care Fund, in particular the progress of the Eildon Community Ward project, and proposals for revised interim governance arrangements for the ICF, pending the development of more appropriate ones.
- 2.2 A rigorous review of all projects has commenced, scrutinising, amongst other things, alignment to the local objectives of the Strategic Plan. More robust performance monitoring is being put in place. Projects that are not focussed on the delivery of the local objectives, as described in the Strategic Plan, and/or not performing properly will be considered for decommissioning. It is anticipated that there will be a reduction in the number of projects going forward. In very recent discussion, the Executive Management Team has agreed that a strategic spending plan for the ICF of a small number of high value funding streams will be developed. These will target the delivery of key strategic priorities. It is expected that the Integration Joint Board will be asked to endorse this financial plan.
- 2.3 Given this work and the poor experience of existing governance arrangements, further work will be done to develop simpler governance arrangements that will facilitate speedier decision-making.

Assessment

- 3.1 Current use of the ICF has been hampered by cumbersome governance arrangements and it has become apparent that some initiatives may not be as focused on delivery of local objectives as they might be; others may well be more appropriate for working at locality level.
- 3.2 A process of action learning has highlighted the need to put new governance arrangements in place and enhance the performance monitoring that has been in place to ensure more effective use of the fund.
- 3.3 As we move forward we will focus on mainstreaming the ICF projects and we will monitor how these are impacting and delivering the shift in overall resources in line with the Strategic Plan.

Recommendation

The Health & Social Care Integration Joint Board is asked to **note** this update.

Policy/Strategy Implications	There is a need for a more strategic approach to the use of the ICF and simpler governance arrangements.
Consultation	
Risk Assessment	Simpler governance arrangements will increase the speed of decision-making in relation to the use of the ICF. Improved performance monitoring is necessary to make more effective use of the fund.
Compliance with requirements on Equality and Diversity	The use of funding in this way will promote inclusion.
Resource/Staffing Implications	The ICF is £6.39M over the three years 15/16, 16/17, 17/18.

Approved by

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